

Final annual accounts 2025 of the European Centre for Disease Prevention and Control

Introduction

This document contains a complete overview of all accounts of the European Centre for Disease Prevention and Control, Solna, Sweden, for the year 2025.

All files were prepared in accordance with the financial regulations applicable to the general budget of the European Union and the accounting rules adopted by the Commission's Accounting Officer, as are to be applied by all Institutions, Agencies and Joint Undertakings.

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Section 1

Final annual accounts 2025 of the European Centre for Disease Prevention and Control

1. Final annual accounts – certification

The annual accounts of the European Centre for Disease Prevention and Control (ECDC) for the year 2025, have been prepared in accordance with the Title IV, Chapter 4, Section 3 and Title IX of the ECDC's Financial Regulation, applicable to the general budget of the European Union, the accounting rules adopted by the Commission's Accounting Officer and the accounting principles and methods, adopted by me.

I acknowledge my responsibility for the preparation and presentation of the annual accounts of ECDC in accordance with article 49 of ECDC's Financial Regulation.

To the best of my knowledge, I have obtained from the authorising officer, who certified its reliability, all the information necessary to produce the accounts that show ECDC's assets and liabilities and the budgetary implementation.

I hereby certify that based on this information, and on such checks as I deemed necessary to sign off the accounts, I have a reasonable assurance that the accounts present fairly, in all material aspects, the financial position, the results of the operations and the cash-flow of ECDC in all material aspects.

Stockholm, 1 June 2026

Anja Van Brabant
ECDC Accounting Officer

2. Annual accounts – presentation

The annual accounts of the European Centre for Disease Prevention and Control (ECDC) include the financial statements and the report on implementation of the budget. They are accompanied by the report on budget and financial management during the year.

The financial statements comprise the balance sheet and the statement of financial performance as of 31 December, the cash-flow table, and the statement of changes in capital.

The objectives of financial statements are to provide information about the financial position, performance and cash flows of an entity that is useful to a wide range of users. For a public sector entity such as ECDC, the objectives are to provide information useful for decision-making and to demonstrate the accountability of the entity for the resources entrusted to it.

If they are to present a true and fair view, financial statements must not only supply relevant information to describe the nature and range of the activities, explain how it is financed and supply definitive information on its operations, but also do so in a clear and comprehensible manner, that allows for comparisons between financial years. It is with these goals in mind that the present document was drawn up.

The accounting system of ECDC comprises budget and general accounts. These accounts are kept in euro based on the calendar year. The budget accounts give a detailed picture of the implementation of the budget. They are based on the modified cash accounting principle¹. The general accounts allow for the preparation of the financial statements as they show all revenues and expenses for the financial year and are designed to establish the financial position in the form of a balance sheet as of 31 December 2025.

The annual accounts are drawn up in accordance with Article 97 of the Financial Regulation of the European Centre for Disease Prevention and Control adopted by the Management Board on 13 August 2019.

According to Article 101 of this Financial Regulation, the Centre's Accounting Officer shall send to the Commission's accounting officer, by no later than 1 March of the following year, its Provisional Annual Accounts, together with the report on budgetary and financial management during the year, referred to in Article 97 of this regulation.

The Director shall send the final accounts, together with the opinion of the Management Board, to the Accounting Officer of the Commission, the Court of Auditors, the European Parliament and the Council, by 1 July of the following financial year.

A link to the pages of the website, where the final accounts of the Centre are disclosed, shall be published in the Official Journal of the European Union by 15 November of the following year, in accordance with Article 102 of ECDC's Financial Regulation.

¹ This differs from cash-based accounting because of elements such as carry-overs.

3. Financial statements

3.1 Balance sheet

All amounts in EUR

	Notes	As of 31 December 2025	As of 31 December 2024
Assets			
A. Non-current assets			
Intangible assets	3.5.2	2 029 298.11	2 992 862.67
Intangible assets under construction	3.5.2	1 540 375.82	623 871.82
Tangible fixed assets	3.5.3	2 247 546	2 215 796.80
Total assets		5 817 219.93	5 832 531.29
Total non-current assets		5 817 219.93	5 832 531.29
B. Current assets			
Pre-financing	3.5.4	621 023.57	554 106.47
Short-term receivables	3.5.5	567 674.67	1 794 767.55
Deferred charges	3.5.6	1 497 729.35	1 162 267.17
Cash and cash equivalents	3.5.7	31 662 453.05	36 524 555.35
Total current assets		34 348 880.64	40 035 696.54
Total assets		40 166 100.57	45 868 227.83
Liabilities			
A. Capital			
Accumulated surplus	3.4	16 281 974.44	16 450 273.66
Economic result of the year	3.4	(3 374 067.04)	(168 299.22)
Total capital		12 907 907.40	16 281 974.44
B. Non-current liabilities			
Long-term provisions	3.5.8	243 289.25	212 971.06
Long-term lease	3.5.9	37 174.59	0
Long-term pre-financing received	3.5.10	5 060 791.15	6 151 550.30
Total non-current liabilities		5 341 254.99	6 364 521.36
C. Current liabilities			
Short-term lease	3.5.11	4 854.21	0
Accounts payable	3.5.12	5 667 336.08	4 128 528.56
Pre-financing to be returned to the Commission	3.5.13	612 943.45	1 094 727.21
Open pre-financing from contribution agreements	3.5.13	2 830 918.57	5 391 900.82
Accrued charges	3.5.14	11 940 305.73	11 679 700.02
Deferred Income	3.5.14	860 580.14	926 875.42
Total current liabilities		21 916 938.18	23 221 732.03
Total liabilities		40 166 100.57	45 868 227.83

3.2 Statement of financial performance

All amounts in EUR

		2025	2024
Operating revenue	3.5.15	98 312 866.01	98 612 233.72
Administrative expenses—total	3.5.16	(72 272 545.04)	(67 946 707.10)
<i>Staff related expenses</i>	3.5.16	<i>(43 064 231.61)</i>	<i>(40 715 025.30)</i>
<i>Depreciation/amortisation/write-off</i>	3.5.16	<i>(1 644 345.54)</i>	<i>(2 352 660.15)</i>
<i>Other administrative expenses</i>	3.5.16	<i>(27 563 967.89)</i>	<i>(24 879 021.65)</i>
Operational expenses – total	3.5.17	(28 722 405.80)	(30 498 913.18)
Surplus from administrative and operating activities		(2 682 084.83)	166 613.44
Financial revenues	3.5.18	24 001.43	407 604.64
Financial expenses	3.5.18	(11 216.68)	(6 815.07)
Currency exchange gains/(losses)	3.5.19	(704 766.96)	(735 702.23)
Economic result for the year		(3 374 067.04)	(168 299.22)

3.3 Cash flow statement

All amounts in EUR

	2025	2024
Cash flows from ordinary activities		
Surplus/(deficit) from ordinary activities	(3 374 067.04)	(168 299.22)
Operating activities		
Adjustments		
Amortisation (intangible fixed assets)	980 340.73	1 694 639.59
Depreciation (tangible fixed assets)	658 002.81	696 128.75
Increase/(decrease) in provisions for risks and liabilities	30 318.19	28 891.30
Increase/(decrease) in value reduction for doubtful debts	0	0
(Increase)/decrease in stock	0	0
(Increase)/decrease in long-term pre-financing	0	0
(Increase)/decrease in short-term pre-financing	(66 917.10)	157 609.23
(Increase)/decrease in short-term receivables	(336 689.30)	(551 095.98)
(Increase)/decrease in receivables related to consolidated EU entities	1 228 320	(1 228 320)
(Increase)/decrease in other long-term liabilities	37 174.59	0
Increase/(decrease) in accounts payable	850 138.46	1 505 856.69
Increase/(decrease) in liabilities related to consolidated EU entities	(3 245 691.46)	(4 876 763.54)
Other non-cash movements	6 002	5 287
Net cash flow from operating activities	(3 233 068.12)	(2 736 066.18)
Cash flows from investing activities		
Increase of tangible and intangible fixed assets	(1 629 034.18)	(2 469 108.12)
Net cash flow from investing activities	(1 629 034.18)	(2 469 108.12)
Net increase/(decrease) in cash and cash equivalents	(4 862 102.30)	(5 205 174.30)
Cash and cash equivalents at the beginning of the period	36 524 555.35	41 729 729.65
Cash and cash equivalents at the end of the period	31 662 453.05	36 524 555.35

3.4 Statement of changes in capital

All amounts in EUR

Capital (All amounts in EUR)	Reserves		Accumulated surplus/deficit	Economic result of the year	Total capital
	Fair value reserve	Other reserves			
Balance as of 1 January 2025	0	0	16 450 273.66	(168 299.22)	16 281 974.44
Other revaluations	0	0	0	0	0
Reclassifications	0	0	0	0	0
Allocation of the economic result of previous year	0	0	(168 299.22)	168 299.22	0
Economic result of the year	0	0	0	(3 374 067.04)	(3 374 067.04)
Balance as of 31 December 2025	0	0	16 281 974.44	(3 374 067.04)	12 907 907.40

3.5 Notes to the financial statements

3.5.1 Accounting principles, rules and methods

The Annual Accounts of the Centre have been prepared according to Article 51 of the Financial Regulation, which stipulates that the rules adopted by the Accounting Officer of the European Commission based on internationally accepted accounting standards for public sector shall apply.

The financial statements, referred to in Article 98 point 2, shall present information, including information on accounting policies, in a manner that ensures it is relevant, reliable, comparable and understandable.

Reporting currency

The Centre's reporting currency is the Euro.

Transactions and balances

Foreign currency transactions are converted into euro using the exchange rates prevailing on the date of the transactions.

Year-end balances of monetary assets and liabilities denominated in foreign currencies are converted into Euros based on the exchange rates that apply on 31 December.

Foreign exchange gains and losses, resulting from the settlement of foreign currency transactions and translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currencies, are recognised in the statement of financial performance.

Payroll charges

All salary calculations giving the total staff expenses included in the statement of financial performance of the Agency are externalised to the Office for administration and payment of individual entitlements (also known as the Paymaster's Office; PMO), which is a central office of the European Commission.

The PMO's mission is to manage the financial rights of permanent, temporary and contractual staff working at the Commission, calculate and pay their salaries and other financial entitlements. The PMO provides these services to other EU institutions and Agencies as well. The PMO is also responsible for managing the health insurance fund of the Institutions, together with processing and paying the claims of reimbursement from staff members. The PMO also manages the pension fund and pays the pensions of retired staff members. The PMO is being audited by the European Court of Auditors.

The Agency is only responsible for the communication to the PMO of reliable information allowing the calculation of the staff costs. It is also responsible for checking that this information is correctly handled in the monthly payroll report used for accounting payroll costs. It is not responsible for the calculation of payroll costs performed by the PMO.

Intangible fixed assets and internally developed intangible fixed assets

Intangible fixed assets are valued at their acquisition price, converted into euro at the rate applying when they were purchased, less depreciation and impairment. The exception are assets acquired free of charge that are valued at market value. See amortisation rates below.

In accordance with the rules laid down in the EC accounting rule no. 6, the annual accounts must reflect the capitalisation of internally developed intangible fixed assets. From an accounting perspective, there are three phases to an IT project: research, development and operational. Under the accounting rule, only the development phase can be capitalised and recorded as 'assets under construction'. Once the project goes live, the resulting asset (the development cost) will be amortised over its useful life, which means the costs will be spread over several years.

The depreciation rates should range between three and eight years. The depreciation follows the same principle as applied to the Centre's fixed assets, i.e., when a project goes live in a particular month, the depreciation is applied from that month.

The amount of research expenses incurred on IT projects and development costs non capitalised, are disclosed in these annual accounts 2025, as well as the yearly amortisation of capitalised intangible assets. In addition to the criteria, which an intangible asset should meet, a threshold had to be set for the capitalisation of the total estimate development cost of an IT project. The threshold at ECDC was set at EUR 150 000.

The application of Accounting Rule nr. 6 in the annual accounts of 2025, increases transparency regarding the Centre's internally developed intangible fixed assets, specifically, its internally developed IT projects and products

(for example EPIPULSE Cases, PRIME, DIRECTOR DASHBOARD, COSIT, ECMP, EpiPulse, EWRS 2, Portal 2, Eurosurveillance 2 and others).

Also in 2025, the development costs of the internally developed IT project, called DATAWAREHOUSE continued to be booked as 'Asset under construction'.

In 2025, the development cost of a newly developed App called HyFive and Epi+ have been booked as 'Asset under construction'.

Tangible fixed assets

Tangible fixed assets are stated at historical cost. Historical cost includes expenditure that is directly attributable to the acquisition of the items. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable, that future economic benefits associated with the item, will flow to the Centre and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the statement of financial performance during the financial period in which they are incurred.

Depreciation is calculated using the straight-line method to allocate depreciation cost to the assets' residual values over their estimated useful lives, as follows:

Type of asset	Depreciation rate
Intangible assets	25%
Plants, machinery and equipment	10% to 25%
Furniture and vehicles	10% to 25%
Fixtures and fittings	10% to 33%
Computer hardware	25%
Works and installation costs – Building	4% to 10%

A fixed asset's depreciation commences in the month in which the asset is delivered.

An asset's residual value and useful lives are reviewed, and adjusted if appropriate, on a regular basis. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the statement of financial performance.

Impairment of assets

Assets that have an indefinite useful life are not subject to amortisation and are tested regularly for impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised as the amount, by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

Receivables

Receivables are carried at original amount less write-down for impairment. A write-down, for impairment of receivables, is established when there is objective evidence that the Centre will not be able to collect all amounts due according to the original terms of receivables. The amount of write-down is the difference between the asset's carrying amount and the recoverable amount, being the present value of the expected future cash flows.

Cash and cash equivalents

Cash and cash equivalents include the Centre's bank accounts.

Use of estimates

In accordance with generally accepted accounting principles, the financial statements necessarily include amounts based on estimates and assumptions by management. Significant estimates include, but are not limited to, accrued income and charges, contingent assets and liabilities, and degree of impairment of fixed assets. Actual results could differ from those estimates. Changes in estimates are reflected in the period in which they become known.

Provisions

Provisions are recognised when ECDC has a present legal or constructive obligation towards third parties, as a result, of past events. It is more likely than not, that an outflow of resources will be required to settle the obligation, and the amount can be reliably estimated. The amount of the provision is the best estimate of the expenditures, expected to be required, to settle the present obligation at the reporting date.

New and Amended EU Accounting rules (EAR) – application

On 12 December 2025 the Accounting Officer of the European Commission adopted a targeted amendment of EAR 1 'Financial Statements'. The amendment, which is effective for reporting periods beginning on or after 1 January 2025, introduced changes to the guidance on the Segment Report. As ECDC is not obliged to, and does not prepare, a Segment Report, the amendment has no impact on these annual accounts.

On 15 April 2025 the Accounting Officer of the European Commission adopted the revised EAR 8 'Leases', which is effective for accounting periods beginning on or after 1 January 2027. The revised EAR 8 has been updated in line with IPSAS 43 'Leases' (including the amendment 'Concessionary Leases and Other Arrangements Conveying Rights over Assets'). The main change as compared to the current EAR 8 is the introduction of a right-of-use recognition and measurement model, which requires lessees to recognise all leases, including concessionary leases, on the balance sheet, unless the short-term or low-value exemption applies. The current distinction of leases as either operating leases or finance leases, with only the latter recognised on the balance sheet, will no longer be applicable. For lessors, the revised EAR 8 largely carries forward the existing accounting requirements, with additional guidance and clarifications. Consequently, the initial application of the revised EAR 8 is expected to result in more leases being recognised on the balance sheet, with a corresponding increase in right-of-use assets and lease liabilities. The impact of the revised EAR 8, including on concessionary leases and other relevant arrangements, will continue to be assessed over the 2026 calendar year prior to the 1 January 2027 effective date.

On 15 April 2025 the Accounting Officer of the European Commission adopted the amended EAR 1 'Financial Statements', which is effective for accounting periods beginning on or after 1 January 2027. The objective of the amendment is to ensure a consistent classification of all borrowings within financing activities. Under the current EAR 1 borrowings related to leases, the acquisition of property, plant and equipment, and back-to-back operations are classified within operating activities. Under the revised EAR 1, financing activities will include all activities that result in changes on the size and composition of borrowings, without the above exceptions. Consequently, the initial application of the revised EAR 1 is expected to result in cash flows relating to the principal portion of lease liabilities to be classified within financing activities rather than operating activities. The impact of the revised EAR 1 will continue to be assessed over the 2026 calendar year prior to the 1 January 2027 effective date.

3.5.2 Intangible assets

All amounts in EUR

	Internally generated computer software	Other computer software	Total computer software	Intangible fixed assets under construction	Total
Gross carrying amounts 1 Jan 2025	6 745 566.93	6 058 456.46	12 804 023.39	623 871.82	13 427 895.21
Additions	0	16 776.17	16 776.17	916 504	933 280.17
Disposals	0	(19 468.04)	(19 468.04)	0	(19 468.04)
Transfer	0	0	0	0	0
Gross carrying amounts 31 Dec 2025	6 745 566.93	6 055 764.59	12 801 331.52	1 540 375.82	14 341 707.34
Accumulated amortisation 1 Jan 2025	(3 821 162.26)	(5 989 998.46)	(9 811 160.72)	0	(9 811 160.72)
Amortisation	(952 500.56)	(27 840.17)	(980 340.73)	0	(980 340.73)
Disposals	0	19 468.04	19 468.04	0	19 468.04
Accumulated amortisation 31 Dec 2025	(4 773 662.82)	(5 998 370.59)	(10 772 033.41)	0	(10 772 033.41)
Net carrying amounts 31 Dec 2025	1 971 904.11	57 394	2 029 298.11	1 540 375.82	3 569 673.93

Not capitalised cost	Research cost	Not capitalised development cost
Cost of the year 2025	411 853.63	131 373.94

3.5.3 Fixed assets

All amounts in EUR

	Buildings	Plants and equipment	Furniture and vehicles	Computer hardware	Other fixtures and fittings	Vehicle under Financial Lease	Total
Gross carrying amounts 1 Jan 2025	1 311 191.60	27 655.15	1 412 645.39	3 872 036.62	1 622 170.84	0	8 245 699.60
Additions	74 140	0	13 739.05	379 788.19	172 471.78	55 614.99	695 754.01
Disposals	0	0	(71 836.85)	(416 579.66)	(124 789.60)	0	(613 206.11)
Gross carrying amounts 31 Dec 2025	1 385 331.60	27 655.15	1 354 547.59	3 835 245.15	1 669 853.02	55 614.99	8 328 247.50
Accumulated depreciation 1 Jan 2025	(417 854.60)	(26 023.15)	(874 235.59)	(3 282 941.62)	(1 428 847.84)	0	(6 029 902.80)
Depreciation	(127 990)	(516)	(128 333.85)	(312 115.19)	(86 729.78)	(2 317.99)	(658 002.81)
Disposals	0	0	65 986.85	416 483.66	124 733.60	0	607 204.11
Accumulated depreciation 31 Dec 2025	(545 844.60)	(26 539.15)	(936 582.59)	(3 178 573.15)	(1 390 844.02)	(2 317.99)	(6 080 701.50)
Net carrying amounts 31 Dec 2025	839 487	1 116	417 965	656 672	279 009	53 297	2 247 546

3.5.4 Pre-financing

As each year, the Centre signed grant agreements, in 2025 for EUR 2 446 315, with several health institutions and universities in EU Member States in relation to its ECDC Fellowship Programme, which hosts fellows at training sites for Epidemiology (EPIET) and Public Health Microbiology (EUPHEM) paths. Pre-financing payments for EUR 1 468 268, in relation to those grants were paid and reported as receivables and cleared after the agreed deliverables and corresponding costs statements were submitted by the beneficiaries to ECDC.

EUR 578 187 remains open as pre-financing at year-end of 2025.

In addition to the above, the Centre paid a total amount of EUR 779 041 to a not-for-profit organisation, following a specific contract under an existing Framework contract (FWC), to a scientific institute through a grant agreement and to private companies for which EUR 42 836 remained as open pre-financing.

The total amounts of pre-financing paid (but not cleared), accrued and remaining open as of 31 Dec 2025 are reported below.

All amounts in EUR	
Non cleared pre-financing at 31 December 2025	2 247 308.92
Accrued charges on pre-financing	(1 626 285.35)
Open pre-financing at 31 December 2025	621 023.57

3.5.5 Short-term receivables

Short-term receivables relate to the following.

All amounts in EUR		
	31 December 2025	31 December 2024
VAT receivable from Member States	507 703.38	507 098.14
Receivable from other EU institutions and public bodies	0	1 228 320
Receivable regarding staff	41 727.08	10 623.65
Other	18 244.21	48 725.76
Total	567 674.67	1 794 767.55

Short-term receivables include VAT receivables from the Swedish authorities. According to a memorandum of understanding signed between the government of Sweden and the Centre, the latter must file an application for reimbursement of VAT paid on purchases, greater than SEK 1 500 (approximately EUR 139 converted with the EU exchange rate of 31/12/2025). The VAT receivable of EUR 507 703 reflected in the accounts, relates to invoices paid in the last quarter of 2025 and invoices received before year-end. VAT claims made, related to the previous quarters of 2025, were fully reimbursed to ECDC.

The receivable regarding staff, is an amount to be received through deduction from the monthly salary of staff or are open advances paid to staff related to staff missions.

Under 'Other', an amount is included which is due to ECDC, following several court rulings.

3.5.6 Deferred charges and accrued income

Deferred charges relate mainly to warranties and maintenance costs in relation to ICT which are paid in advance upon reception of goods and services but are valid for a period longer than 12 months. The amount, not related to 2025, is reported here.

	31 December 2025	31 December 2024
Deferred Charges	1 497 729.35	1 162 267.17
Total	1 497 729.35	1 162 267.17

3.5.7 Cash in bank

The Centre keeps its accounts at SEB Bank in euro and Swedish krona (SEK).

The balances as of 31 December 2025 are as follows.

All amounts in EUR

	31 December 2025	31 December 2024
Account number 59368289476 (EUR)	31 564 742.45	36 295 029.12
Account number 52011096375 (SEK)	97 710.60	229 526.23
Total	31 662 453.05	36 524 555.35

The Centre uses account no. 52011096375 to execute its local transactions in Swedish krona. Account no 59368289476 in Euro is used for the execution of cross-border payments, the receipt of the EU subsidy and other funding received through contribution agreements from the European Commission and implemented by ECDC. No cash was handled by the Centre in 2025.

3.5.8 Long-term provisions

In accordance with the new lease contract, when vacating the premises at the end of the lease (27.02.2033), the Centre has the obligation to restore the premises in acceptable condition so that they correspond to the condition before tenant improvements. This liability for restoration costs is limited to SEK 5 000 000 including the tenant improvements. Since the start of the lease on 28.02.2018, the relevant amount of EUR 243 289 is reflected in the accounts as a long-term provision. The amount corresponds to 7 years and 10 months out of the 15-year lease period.

3.5.9 Long-term lease

EUR 37 175 represents the amount, which is due from 2027 till 2029, following a financial lease agreement signed in 2025.

3.5.10 Long-term pre-financing

The amount of EUR 5 060 791 relates to the long-term prefinancing received from the European Commission for the implementation of a contribution agreement, to improve and strengthen the EU Early warning and response system (EWRS) which runs until February 2030 and a contribution agreement in support of health resilience in the Eastern Partnership (HREP) and runs until 2027. Both agreements were signed in 2024.

3.5.11 Short-term lease

EUR 4 854 represents the amount, which is due in 2026, following a financial lease agreement signed in 2025.

3.5.12 Accounts payable

The breakdown of accounts payable at the end of the year is as follows.

All amounts in EUR

	31 December 2025	31 December 2024
Vendors	1 531 299.36	3 098 184.40
Payables to other consolidated EU entities	908 965.61	21 131.91
Payables to Member States	0	48 016.50
Sundry payables	3 227 071.11	961 195.75
Total	5 667 336.08	4 128 528.56

3.5.13 Pre-financing

Pre-financing to be returned to the EU Budget

In general, the amount represents the positive outturn of the budgetary accounts which must be paid back to the European Commission according to the Financial Regulation.

In 2025, ECDC has a positive budget outturn (see 4.1) of EUR 612 943. This amount will be returned to the European Commission in 2026. There are two main budgetary sources for the return of funding. Firstly, EUR 819 877 due to the carry-forward of funding from 2024 which remained unpaid in 2025 and secondly EUR 467 557 of the Centre's 2025 budget was not implemented. EUR 704 767 of exchange rate losses are to be deducted from the return of funding and several cashed recovery orders for a total amount of EUR 30 276 to be paid back.

Open pre-financing

An amount of EUR 2 830 919 of pre-financing, received from the European Commission, remains open at year-end, and will cover expenditure related to the further implementation of 3 contribution agreements in force: one for the action called 'EU initiative on Health Security' (HSI), one in support of health resilience in the Eastern Partnership (HREP) and one signed in 2024, to improve and strengthen the EU Early warning and response system (EWRS) and 2 balances of pre-financing to be returned to the European Commission related to two contribution agreements which ended in 2025.(EVIP and IPA6)

3.5.14 Accrued charges and deferred income

Accrued charges are estimates provided by the authorising officers on the cost of services and deliveries of goods incurred during 2025 but not yet invoiced or processed. In addition, the cost of untaken leave of staff during 2025 is reported here.

All amounts in EUR

	31 December 2025	31 December 2024
Staff untaken annual leave	1 182 691.18	1 185 948.22
Accrued charges	10 757 614.55	10 493 751.80
Total	11 940 305.73	11 679 700.02

Deferred income has been booked to reflect one year of free rent related to the building that is divided over the lease period.

	31 December 2025	31 December 2024
Deferred income	860 580.14	926 875.42
Total	860 580.14	926 875.42

3.5.15 Operating revenue

The Centre is almost exclusively financed by the EU budget, together with European Free Trade Association (EFTA) Member States, which contribute to ECDC 2025 budget with 2.79%.

In 2025, the Centre booked EUR 92 699 057 as revenue from the EUR 93 312 000 cashed from the European Commission.

In addition, the Centre booked an amount of EUR 3 658 215 as revenue, because of the year-end cut-off related to a contribution agreement, signed in 2019, for actions with candidate and potential candidate countries (IPA VI), a contribution agreement, signed in 2020, called 'EU initiative on Health Security' (HSI), a contribution agreement, signed in 2022, to reinforce the European Vaccination Information Portal (EVIP), a contribution agreement to improve and strengthen the EU Early warning and response system (EWRS) and one in support of health resilience in the Eastern Partnership (HREP), both signed in 2024. The posting versus open pre-financing is equal to, the expenditures paid and accrued for, following these agreements.

In 2025, ECDC sold its car for EUR 15 539 which was purchased in 2017.

An amount of EUR 1 940 055 is booked as miscellaneous income. Most of the income consists of the year-end cut-off related to a contribution agreement signed in 2020 called "EU for Health Security in Africa: ECDC 4 Africa CDC", recovery of grant funding related to the Fellowship Training Programme (EPIET/EUPHEM), recovery of overpaid expenses and liquidated damages.

Below is the breakdown of the revenue for the year.

All amounts in EUR		
	2025	2024
EU subsidy (including EFTA contribution)	92 699 056.55	92 498 272.79
Revenue from grant & contribution agreement implementation	3 658 215.33	4 017 356.92
Sales & revenue	15 539.31	0
Other revenue	1 940 054.82	2 096 604.01
Total	98 312 866.01	98 612 233.72

3.5.16 Administrative expenses

Administrative expenses relate mainly to costs incurred by the daily operations of the Centre and include staff-related costs. The breakdown of the main areas is provided below.

All amounts in EUR		
	2025	2024
Staff-related expenses	43 064 231.61	40 715 025.30
Training cost–staff	462 648.25	386 322.36
Recruitment-related costs	12 987.45	42 344.09
Costs related to seconded national experts and trainees	385 696.09	410 474.33
Mission expenses - Staff	794 441.78	651 369.77
Management Consultancy, Evaluations, Audit / Governance and other admin. meetings	586 578.81	605 759
Rent and building costs	4 755 779.87	4 502 497.78
Office supplies and maintenance (incl. cloud services, inventory items, IT software subscriptions)	1 928 104.42	1 611 734.95
Legal expenses	24 035	84 057.61
Insurance - Others	14 750.06	12 666.41
Car & Transport expenses	1 678.86	2 820.22
Communication & publications	87 042.14	66 079.47
Depreciation/amortisation/write-off	1 644 345.54	2 352 660.15
IT costs research	411 853.63	210 423.87
IT costs development	131 373.94	172 355.49
IT costs operational	12 176 251.75	10 881 111.39
Expenses with other consolidated entities (European Commission & Translation Centre (CdT))	2 718 151.21	2 534 582.96
Other External service providers (Interim Services, Medical expenses & Removal expenditures)	3 072 594.63	2 704 421.95
Administrative expenses–total	72 272 545.04	67 946 707.10

3.5.17 Operational expenses

Operational expenses relate to activities of operational units and the director's cabinet and include developments in the area of information and communication technology in relation to the operations.

All amounts in EUR		
	2025	2024
Operational expenses–total	28 722 405.80	30 498 913.18

3.5.18 Finance income/expense

This heading covers the expenses relating to bank fees for EUR 10 000, interest on late payment of charges of EUR 914 and an interest expense of EUR 303 on leasing.

In 2025, the Centre earned EUR 21 274 interest income on the EU subsidy received and interest income of EUR 2 729 on a payment received late from the European Commission.

3.5.19 Exchange rate gains/losses

The seat of the Centre is outside the euro area. As a result, a substantial part of the Centre's activities is carried out in Swedish krona, while the Centre's income, and reporting currency, is Euro. The exchange rate differences encountered in 2025 consisted of the revaluation of the Swedish krona in relation to Euro at year end, together with the adjustment of the weighting factor applied to the remuneration of staff employed in Sweden and differences related to the payments made in Swedish krona, as the exchange rate used in the financial system differs from the daily rate used by the bank when the payments are made. These three components resulted in an exchange rate loss of EUR 704 767 in 2025 versus a loss of EUR 735 702 in 2024.

3.5.20 Operational leases

The Centre's lease agreement with Corem (former Klöver) is signed for a duration of 15 years, from 28 February 2018 until 27 February 2033.

The payment schedule for the following years is presented below.

All amounts in EUR

	Charges to be paid			
	<1yr	1–5 years	>5 years	Total charges to be paid
ECDC premises	3 014 028.92	15 070 144.62	3 516 367.05	21 600 540.59
IT materials	12 902.09	13 791.16		26 693.25
Total	3 026 931.01	15 083 935.78	3 516 367.05	21 627 233.84

3.5.21 Financial lease – Interest payments

The Centre signed a financial lease agreement in August 2025 which will run till October 2029.

The interest amounts to be paid during this agreement are presented below.

All amounts in EUR

	Charges to be paid			
	<1yr	1–5 years	>5 years	Total charges to be paid
ECDC Vehicle	1 716	3 681	0	5 397
Total				

3.5.22 Financial instruments

Financial instruments comprise cash, current receivables and recoverables, current payables, amounts due to and from consolidated entities including accruals and deferrals.

Disclosure requirements

Financial instruments give rise to liquidity, credit, interest rate and foreign currency risks. Information on how those risks is managed, is set out below.

Revised EU Accounting Rule 11 effective for annual periods beginning on or after 1 January 2021

As of 1 January 2021, the revised EAR 11 related to Financial Instruments is applicable. This change in accounting policy has had no material impact on the annual accounts.

Liquidity risk

Liquidity risk is the risk that arises from the difficulty of selling an asset, for example, the risk that a given security or asset cannot be traded quickly enough in the market to prevent a loss or meet an obligation. Liquidity risk arises from ongoing financial obligations, including settlement of payables.

The Centre manages its liquidity risk by continually monitoring its actual cash positions and by launching its funding requests based on forecasts of its expected outflows.

The table below provides details on the contractual maturity of financial and other liabilities and should be read in conjunction with the amounts stated in the table above, under 3.5.19 Operational leases.

Liquidity risk on these items is not managed based on contractual maturity because they are not held for settlement according to such maturity and will be settled before contractual maturity at fair value.

Remaining contractual maturities	<1 year	1–5 years	>5 years	Total
As of 31 December 2025				
Payables with third parties	4 216 529.84	37 174.59	0	4 253 704.43
Payable with consolidated entities	3 443 862.02	5 060 791.15	0	8 504 653.17
Total financial liabilities	7 660 391.86	5 097 965.74	0	12 758 357.60
As of 31 December 2024				
Payables with third parties	1 058 766.29	0	0	1 058 766.29
Payable with consolidated entities	6 486 628.03	6 151 550.30	0	12 638 178.33
Total financial liabilities	7 545 394.32	6 151 550.30	0	13 696 944.62

The following measures are in place to manage liquidity risk:

- Bank accounts opened in the name of ECDC may not be overdrawn.
- Treasury and payment operations are highly automated and rely on modern information systems. Specific procedures are applied to guarantee system security and ensure segregation of duties in line with the Financial Regulation, internal control standards, and audit principles.
- EU budget principles ensure that, overall cash resources for a given year, are always sufficient for the execution of all payments.

Credit risk

Credit risk is the risk of loss due to a debtor's/borrower's non-payment of a loan or other line of credit (either the principal or interest or both) or other failure to meet a contractual obligation. The default events include a delay in repayments, restructuring of borrower repayments and bankruptcy. Treasury resources are kept with commercial banks. ECDC requested four times an instalment of its EU contribution throughout 2025 based on cash forecasts. Minimum cash levels, proportional to the average amount of payments executed from it, are kept on each account.

The maximum exposure to credit risk is as follows.

Credit quality disclosures	31 December 2025	31 December 2024
Counterparties with external credit rating	31 662 453.05	36 524 555.35
Prime and higher rate	31 662 453.05	36 524 555.35
Upper medium grade	0	0
Lower medium grade	0	0
Non-investment grade	0	0

Interest rate risk

As the Centre is not allowed to borrow money, the interest rate risk could arise only in relation with the cash held at bank, and therefore there is limited interest rate risk.

However, the Centre could earn interest on balances it holds in its bank accounts.

It is recognised that interest rates fluctuate and ECDC accepts the risk and does not consider it to be material.

Foreign currency risk

Currency risk is the risk that the EU's operations or its investments' value will be affected by changes in exchange rates. This risk arises from the change in price of one currency against another.

The Centre is exposed to exchange rate fluctuations since it undertakes certain transactions in foreign currencies and has one of its bank accounts in Swedish krona.

The Centre's revenue is primarily in Euro, while some expenditures are made in local currency.

The largest expenditure made in Swedish krona are staff salaries. In the Centre, all but a few staff members are paid in Swedish krona (equivalent to EUR 43 million) in 2025. In addition, the following costs are paid in Swedish krona: rent, utilities, telecommunication services, mission reimbursements to staff, and some office supplies.

It is recognised that exchange rates fluctuate, and the Centre must accept this risk, although this puts constraint on the budget, which is not adapted accordingly.

The following table is a summary of the Centre's net foreign currency-denominated monetary assets at year-end.

31 December 2025	SEK– EUR equivalent	EUR	Total EUR
Monetary assets	97 710.60	31 642 219.53	31 739 930.13
All receivables with third parties (including accruals and deferrals)	0	77 477.08	77 477.08
Cash and cash equivalents	97 710.60	31 564 742.45	31 662 453.05
Monetary liabilities	27 710.43	4 188 819.41	4 216 529.84
Payables with third parties	27 710.43	4 188 819.41	4 216 529.84
Net position	70 000.17	27 453 400.12	27 523 400.29

Interest rate sensitivity analysis

Considering the limited impact that ECDC could experience from interest rate risk, an interest rate sensitivity analysis is not relevant.

3.5.23 Related party disclosures

The Centre is managed by the Director (Authorising Officer) and Heads of Unit (Authorising Officers by Delegation).

They are temporary agents of the European Communities in the following grades as of 31 December 2025.

Grade	Number of staff in grade
AD14	1
AD12	4
AD11	2
Total	7

Their remuneration, allowances and other entitlements are covered by the Conditions of Employment of Other Servants of the European Communities.

3.5.24 Pension obligations

ECDC staff are members of the European Communities Pension Scheme, which is a defined benefit pension plan.

A defined benefit plan is a pension plan that generally defines an amount of pension benefit that an employee will receive on retirement, usually dependent on one or more factors such as age and years of service.

Starting July 2025, the contribution of staff to the pension scheme amounts to 13.1% of their basic salary.

The cost undertaken by the European Commission is not presented in ECDC's accounts.

Future benefits payable to ECDC staff under the EU Pension Scheme are accounted for in the accounts of the European Commission, and no such provisions are entered in the Centre's accounts.

4. Budgetary statements

4.1 Budget outturn account

The budgetary outturn account was prepared in accordance with the requirements of Commission Regulation Article 80 point 4, Regulation (EU, Euratom) No 1046/2018: Accounting rules.

		All amounts in EUR	
		2025	2024
Revenue			
EU subsidy		93 312 000	93 593 000
Grant funds from Commission		5 259 481.32	8 635 000
Other revenue		126 434.46	564 311.45
Total revenue (a)		98 697 915.78	102 792 311.45
Expenditure			
Title I: Staff			
Payments		49 410 459.75	45 685 506.38
Appropriations carried over		4 476 505.62	5 574 364.08
Title II: Administrative Expenses			
Payments		8 760 757.16	8 037 792.63
Appropriations carried over		1 793 422.50	2 410 531.56
Title III: Operating Expenditure			
Payments		22 229 183.85	20 805 614.89
Appropriations carried over		24 501 191.11	28 069 442.25
Total expenditure (b)		111 171 519.99	110 583 251.79
OUTTURN FOR THE FINANCIAL YEAR (a-b)		(12 473 604.21)	(7 790 940.34)
Cancellation of unused payment appropriations carried over from 2024		819 876.75	971 395.90
Adjustment for carry-over from the previous year of appropriations available on 31 December 2025 arising from assigned revenue		12 971 437.64	8 649 448.82
Exchange differences for the year (gain+/loss-)		(704 766.73)	(735 177.17)
BALANCE OF THE OUTTURN ACCOUNT FOR THE FINANCIAL YEAR		612 943.45	1 094 727.21
Balance 2024		1 094 727.21	10 755 088.58
Positive balance from 2024 reimbursed in year 2025 to the Commission		(1 094 727.21)	(10 755 088.58)
Result used for determining amounts in general accounting		612 943.45	1 094 727.21
EU subsidy (2025 revenue)		92 699 056.55	
Pre-financing remaining open in 2025, to be reimbursed to EU in 2026		612 943.45	

As of 31 December 2025, the Centre had agreements with several contractors and suppliers for EUR 30 771 119. These agreements relate mainly to operational projects and are covered by budgetary commitments against the 2025 appropriations.

4.2 Reconciliation between budget outturn account and the statement of financial performance

All amounts in EUR

Statement of financial performance 2025	(3 374 067.04)
Adjustment for accrual items (items not in the budgetary result but included in the economic result)	
Adjustments for accrual cut-off (reversal 31 December 2024)	(14 603 810.67)
Adjustments for accrual cut-off (cut-off 31 December 2025)	13 069 447.12
Paid invoices in 2025 but booked in charges in 2024	0
Depreciation of intangible and tangible fixed assets	1 644 345.54
Provisions	30 318.90
Recovery orders issued in 2025 in class 7 and not yet cashed	(21 375)
Pre-financing given in previous year and cleared in the year	551 577.05
Pre-financing received in previous year and cleared in the year	(4 611 972.04)
Payments made from carry-forward of payment appropriations	22 263 023.50
Other (reversal of deferred charges, rent rebate)	956 729.33
Adjustment for budgetary items (item included in the budgetary result but not in the economic result)	
Asset acquisitions (less unpaid amounts)	(1 392 551.75)
New pre-financing paid in the year 2025 and remaining open as, on 31 December 2025	(621 023.57)
New pre-financing received in the year 2025 and remaining open as of 31 December 2025	5 067 096.94
Budgetary recovery orders issued in 2024 and cashed in the year	0
Budgetary recovery orders issued in 2025 on balance sheet accounts (not 7 or 6 accounts) and cashed in the year	2 529.42
Capital payments on financial leasing (they are budgetary payments but not in the economic result)	(13 586.19)
Payment appropriations carried over to 2026	(30 771 119.23)
Cancellation of unused carried over payment appropriations from previous year	819 876.75
Adjustment for carry-over from the previous year of appropriations available on 31 December 2025 arising from assigned revenue	12 971 437.64
Deferred charges paid in 2025	(1 353 933.25)
Budget outturn account 2025	612 943.45

Section 2

Report on budget and financial management of the European Centre for Disease Prevention and Control 2025

1. Developments in the organisation during the year

In October 2022, the Council adopted the amended ECDC Founding Regulation ((EU) 2022/2370), as one of the final blocks of the European Health Union, thereby building a powerful legal framework to improve the EU capacity in the vital areas of prevention, preparedness, surveillance, risk assessment, early warning, and response.

As part of the review of the ECDC mandate, the Centre received in the beginning of 2021 an additional 73 posts (both Temporary Agents and Contract Agents) for the years 2021 – 2024. Following a four-year period of intensive growth with a total of 73 new posts being filled up until 2024, the Centre had a stable core staffing in 2025.

The Centre's work in 2025 was guided by the amended ECDC Strategy 2021–2027, structured around five strategic objectives covering scientific excellence and relevance, timely surveillance and evidence, preparedness and response capacity, collaboration with partners, and organisational effectiveness and resilience.

The year also marked for ECDC twenty years of strengthening Europe's health security. Over two decades, the Centre has supported Member States and EU institutions through independent scientific evidence and advice, coordinated surveillance and structured preparedness support.

ECDC's establishment plan in 2025 included 225 Temporary Agent posts, 128 Contract Agent posts and 5 Seconded National Expert posts. In addition, ECDC foresees several contract agent posts related to externally funded projects.

A broader organisational change happened in June 2025, during which the Director implemented a new organisational structure for the ECDC operational units.

The new ECDC organisational structure, consists of four operational units (SEC, DVD, OHD and SPR). The Director's Office, the Resource Management Services (RMS) and the Digital Transformation Services (DTS) Units support the achievement of the objectives of the operational units.

The Director Consultation Groups (DCGs) constitute advisory bodies to the Director that address issues requiring timely decisions by the Director across all ECDC activities.

In 2025, the Director, as Authorising Officer (AO), continued delegating financial responsibility, following the reorganisation to, now six Heads of Unit (Authorising Officers by Delegation, AOD). The Heads of Unit in turn delegated financial responsibility, but only in their absence, to the Deputy Heads of Unit, if applicable. Should the Deputy Head of Unit be unavailable the authority returns to the Director. A very limited number of staff act as AOD at ECDC. The authorising officers by delegation can enter into budgetary and legal commitments and authorise payments. All budgetary and legal commitments above EUR 500 000 require the signature of the Director, while the delegations are unlimited for the authorisation of payments. Due to vacant Deputy Heads of Unit positions in 2025, the Heads of Unit delegated their powers to each other during their absence to guarantee business continuity for the Centre. Occasionally, a sub-delegation was provided to a senior staff member who is not part of the delegation framework set for 2025.

Related to the 2025 expenditures, the AODs signed a Declaration of Assurance to the AO like the one signed by the AO herself for the area for which they were delegated responsibility.

2. Human resources and staffing

The Human Resources section supports the Centre's management and staff by providing continuous HR services in areas such as recruitment, working conditions, pay and entitlements, staff well-being as well as learning and development. The objective of the Centre's learning and development activities is to offer professional growth for the individual and maintain and further strengthen the Centre's organisational performance.

As part of the review of the ECDC mandate, the Centre received in the beginning of 2021 an additional 73 posts (both Temporary Agents and Contract Agents) for the years 2021 – 2024. The recruitments for these posts are finalised. From 2025 onwards, recruitment activity primarily focused on replacing staff who left the Centre or were successful in recruitments for other posts, but also on recruiting staff for externally funded projects.

The total number of temporary agent positions filled (including offers accepted) at the Centre as of 31 December 2025 was 219. A total of 126 contract agent positions from the core budget and an additional 13 externally funded project contract agent posts were filled (including offers accepted) at year-end 2025.

The turnover rate for temporary agents and contract agents was 5.43 % in 2025.

Table 1. Number of staff and selection procedures

	2023	2024	2025
Total staff (TA, CA) on 31 December	348	350	350
Recruitments ²	55 ³	33 ⁴	24 ⁵

Table 2. Staff (TA, CA) by unit

Number of temporary agents (TA) and contract agents (CA) per unit as of 31 December 2025

	TA	CA	Total
DIR	8	8	16
SEC	20	23	43
DVD	38	11	49
OHD	34	8	42
SPR	44	34	78
RMS	39	35	74
DTS	30	18	48
Total	213	137	350

² The number of recruitments refers to the number of staff who started their employment at ECDC or their new contract following a recruitment procedure in the respective year.

³ A total of 38% of vacant posts were filled by internal candidates who were successful in open competitions. This includes one post that was filled by internal transfer of staff on a short-term contract.

⁴ A total of 36% of vacant posts were filled by internal candidates who were successful in open competitions. This includes two posts that was filled by internal transfer of staff on short-term contracts.

⁵ A total of 17% of vacant posts were filled by internal candidates who were successful in open competitions.

Table 3. Breakdown by nationality (temporary agents and contract agents)

On 31 December 2025, ECDC employed staff from 25 Member States and the UK.

Nationality	AD + CA FG IV		AST/SC- AST + CA FGI - III		TOTAL ⁶	
	Number	% of total staff members in AD and FG IV categories	Number	% of total staff members in AST SC/AST and FG I, II and III categories	Number	%
Austria	1	0.4%	0	0.0%	1	0.3%
Belgium	8	3.4%	1	0.8%	9	2.6%
Bulgaria	5	2.2%	0	0.0%	5	1.4%
Croatia	1	0.4%	3	2.5%	4	1.1%
Cyprus	2	0.9%	0	0.0%	2	0.6%
Czech Republic	1	0.4%	1	0.8%	2	0.6%
Denmark	4	1.7%	2	1.7%	6	1.7%
Estonia	0	0.0%	3	2.5%	3	0.9%
Finland	9	3.9%	5	4.2%	14	4.0%
France	21	9.1%	4	3.4%	25	7.1%
Germany	17	7.3%	7	5.9%	24	6.9%
Greece	21	9.1%	5	4.2%	26	7.4%
Hungary	2	0.9%	2	1.7%	4	1.1%
Ireland	5	2.2%	1	0.8%	6	1.7%
Italy	15	6.5%	10	8.5%	25	7.1%
Latvia	1	0.4%	2	1.7%	3	0.9%
Lithuania	5	2.2%	1	0.8%	6	1.7%
Luxembourg	0	0.0%	0	0.0%	0	0.0%
Malta	2	0.9%	0	0.0%	2	0.6%
Netherlands	12	5.2%	3	2.5%	15	4.3%
Poland	7	3.0%	13	11.0%	20	5.7%
Portugal	12	5.2%	2	1.7%	14	4.0%
Romania	18	7.8%	13	11.0%	31	8.9%
Slovakia	0	0.0%	0	0.0%	0	0.0%
Slovenia	1	0.4%	0	0.0%	1	0.3%
Spain	10	4.3%	4	3.4%	14	4.0%
Sweden	52	22.4%	35	29.7%	87	24.9%
United Kingdom	0	0.0%	1	0.8%	1	0.3%
Total	232	100.0%	118	100.0%	350	100.0%

⁶ excluding offers made and accepted.

3. Audit and Internal Control

Internal Control Framework

The ECDC Management Board adopted the new Internal Control Framework (ICF) at its 44th meeting in November 2018. As of 2019, the ICF has formed the basis for the ECDC's internal control system.

The ECDC's Internal Control Framework is designed to provide reasonable assurance of the achievement of the five objectives set in the Article 30 of the ECDC's Financial Regulation:

- effectiveness, efficiency and economy of operations;
- reliability of reporting;
- safeguarding of assets and information;
- prevention, detection, correction and follow-up of fraud and irregularities, and
- adequate management of the risks relating to the legality and regularity of the underlying transactions, taking into account the multiannual character of programs as well as the nature of the payments concerned.

The Framework supplements the ECDC's Financial Regulation and other applicable rules and regulations, with a view to aligning ECDC standards with the highest international standards. The ICF implemented by the European Commission served as the basis for defining the Centre's internal control principles and their characteristics.

ECDC's internal control system is based on five interrelated control components:

- ✓ the control environment,
- ✓ risk assessment,
- ✓ control activities,
- ✓ information and communication,
- ✓ monitoring activities.

The ICF was further reinforced with specific detailed indicators during 2019, which were approved by the Management Board in November 2019, with a revision of the indicators performed in June 2020 as agreed with the Board. The ICF was further amended by the Board, following the IAS final report on the "limited review of the implementation of the new ECDC Internal Control Framework" at the November 2021 meeting to reflect the IAS recommendations. Furthermore, it was decided in 2022 to add a number of survey-based indicators in time for the ICF assessment to be performed in January 2023 for the Consolidated Annual Activity Report 2022.

The results for the survey-based indicators are taken from two ECDC surveys, i.e., the ECDC Staff Engagement Survey and the ECDC Internal Control Survey. The two surveys are performed every second year. In total, 44 new survey-based indicators were added to the ICF. Finally, some additional changes were made to the indicators of the ICT in June 2024, based on the recommendations received from the IAS as part of their audit on Information Security Management.

The implementation of the ICF is assessed annually and reported upon to the Audit Committee of the Management Board. The assessment of the ICF for 2025 was performed in January/February 2026 and will be presented to the Audit Committee in March 2026.

ECDC also has several centralised support and control functions in place. The most important ones are the centralised procurement function, the Committee on procurement, contracts and grants (CPCG), and the centralised financial ex-ante verification function.

The centralised procurement function is responsible for coordinating all procurement procedures, as well as ECDC procurement plans. The purpose of the CPCG is to ensure that ECDC's procurements, grants, contracts and agreements are carried out in accordance with ECDC's financial rules. Centralised financial ex-ante verifications are performed for all commitments and payments by the Finance and Accounting Section.

ECDC has a procedure in place to ensure that overrides of controls or deviations from established processes and procedures are documented in exception reports, justified, duly approved before action is taken, and logged centrally.

Internal audit service (IAS)

ECDC is audited by its internal auditor, the Internal Audit Service of the European Commission.

The IAS operates based on a risk-based Strategic Internal Audit Plan (SIAP), which defines its multiannual audit priorities.

All observations and recommendations issued by the IAS audits are systematically addressed through action plans. Implementation of these action plans is regularly monitored by ECDC and reported to the Audit Committee of the Management Board.

In 2025, the IAS prepared a mid-term audit plan for the period 2026–2028, which was presented to the Audit Committee of the Management Board on 24 November 2025. No new audits from the previous SIAP 2022–2024 cycle were carried out during 2025. The audit on “Preparation, review and validation of external communication content”, originally included in the audit plan 2022–2024, was not performed and has instead been rescheduled under the Strategic Internal Audit Plan 2026–2028.

European Court of Auditors (ECA)

ECDC’s annual accounts are audited by the European Court of Auditors. The audit includes a statement of assurance as to the reliability of the Centre’s accounts and the legality and regularity of the underlying transactions.

For the financial year 2024, the ECA issued an unqualified opinion, confirming that the accounts present fairly, in all material respects, the financial position of the Centre and that the underlying transactions are legal and regular. In its Annual Report on EU Agencies for the financial year 2024, the ECA included three observations. ECDC has addressed these observations and considers them closed, pending formal review by the ECA in the context of the audit for the financial year 2025.

From 2025, ECA will continue to provide ECDC with an audit opinion based on reasonable assurance regarding the reliability of the annual accounts and the legality and regularity of revenue but the audit opinion regarding the legality and regularity of payments will be based on *limited assurance* instead of reasonable assurance as was the case until 2024.

The ECA audit of the 2025 annual accounts is ongoing. The first part of the audit was performed in October 2025. The second part of the audit was finalised during spring 2026, and a draft report has been received on 1 June 2026.

In 2024, the ECA finalised its special report on the EU’s response to the COVID-19 Pandemic – The EU medical agencies generally managed well in unprecedented circumstances.

ECA made one recommendation for ECDC, which is to further improve ECDC’s organisation, procedures, systems and publications to be better prepared for future health emergencies. ECDC should:

- (a) cooperate with the member states to work further on a robust European surveillance system for infectious diseases, based on EU-wide harmonised case definitions, allowing ECDC to collect comparable data by country and by region;
- (b) streamline its internal procedures so it can issue more timely and practical guidance;
- (c) publish information in plain language that is more accessible to the general public.

ECDC accepted this recommendation, and took the following actions:

- (a): ECDC will complete the ongoing modernisation of the European surveillance system by 2026 (digital platform for surveillance), with the integration of indicator-based surveillance in EpiPulse and the retirement of TESSY. ECDC and the Commission are supporting MS through direct grants, training and other mechanisms, to improve the degree of automation and digitalisation of the national surveillance systems. ECDC is supporting the Commission in reviewing the legal framework of EU/EEA surveillance including the list of communicable diseases, case definitions, surveillance standards, the digital platform for surveillance and the network for epidemiological surveillance.
- (b) and (c): ECDC is reviewing its internal procedure to produce scientific outputs and also undertaking a review of its stakeholder consultation and editorial processes to ensure the utility and accessibility of its public health outputs. ECDC’s overall target implementation date is foreseen for the fourth quarter of 2026.

Lastly, in 2025, ECDC received the clearing letter of the “Free movement in the EU during the COVID-19 pandemic” audit carried out by the ECA, confirming the full and timely implementation of all audit recommendations.

4. Budgetary principles

The establishment and implementation of the budget of ECDC are governed by the following basic principles.

Unity and budget accuracy: all expenditures and revenue must be incorporated in a single budget document and booked on a budget line and expenditures must not exceed authorised appropriations.

- ✓ Unity and budget accuracy: All expenditures and revenue must be incorporated in a single budget document and booked on a budget line and expenditures must not exceed authorised appropriations
- ✓ Universality: This principle comprises two rules
 - Rule of non-assignment: budget revenue must not be earmarked for specific items of expenditure (total revenue must cover total expenditure)
 - Gross budget rule: Revenue and expenditure are entered in full in the budget without any adjustment against each other
- ✓ Annuality: The appropriations entered are authorised for a single year and therefore must be used during that year
- ✓ Equilibrium: The revenue and expenditure shown in the budget must be in balance (estimated revenue must equal payment appropriations)
- ✓ Specification: Each appropriation is assigned to a specific purpose and a specific objective
- ✓ Unit of account: The budget is drawn up and implemented in euro and accounts are presented in euro
- ✓ Sound financial management: Budget appropriations are used in accordance with the principle of sound financial management namely in accordance with the principles of economy, efficiency, and effectiveness
- ✓ Transparency: The budget is established and implemented, and accounts presented in compliance with the principle of transparency – the budget and amending budgets are published in the Official Journal of the European Union

5. Budget implementation – Results

The use of ABAC (Accrual Based Accounting) Workflow, the EU integrated budgetary and accounting system, reinforced compliance with the accrual accounting rules and ensured that ECDC's financial systems are updated with all changes in the Financial Regulation.

The budget implementation report was produced quarterly in 2025. The report includes key data, such as, commitment and payment implementation per unit, specifically the implementation of their missions and meetings budget, budget transfers carried out, payment delays, status of procurement procedures and HR data etc. Through the year, the monitoring of budgetary implementation was intensified, to facilitate the decision-making for the re-allocation of funds.

In 2025, the core budget of the Centre of EUR 93.3 million was slightly lower than the EUR 93.9 million in 2024 but higher compared to the EUR 90.2 million in 2023.

In the second half of the year, the Centre requested an additional EUR 700 000 from the EU budget needed to accommodate the exchange fluctuations affecting its 2025 budget.

During 2025, the Centre had 6 Contribution Agreements in force for a total EUR 18 326 022 to finance the implementation of the contribution agreements called 'Response System and National Alert and Information System (EWRS)', 'IPA VI - One Health', 'EU Initiative on Health Security', 'EU for Health Security in Africa', 'Reinforcement of the European Vaccination Information Portal (EVIP)', and 'Health Resilience in the Eastern Partnership' (HREP).

	Budget line	Initial available budget	Adjustments	Final available budget
2000 IC1	EU budget–current year appropriations	79 635 383	700 000	80 335 383
2001 IC4	EU budget–earmarked funds (reuse previous years)	10 755 088	0	10 755 088
200	EU budget contribution	90 390 471	700 000	91 090 471
3000 IC1	Subsidy from EEA/EFTA Member States (% of EU contribution)	2 221 827	0	2 221 827
300	Subsidy from EEA/EFTA	2 221 827	0	2 221 827
	Total revenue 2025 (rounded)	92 612 000	700 000	93 312 000
R0–external assigned revenue	EU budget–earmarked funds	12 928 445	5 397 577	18 326 022

In 2025, the budget implementation, in terms of commitment appropriations reached 99.50%, equivalent to EUR 92.8 million. This represents an increase of 0.36% compared to 2024.

0.5% of the 2025 budget or EUR 467 557 remained unused of which EUR 172 160 in Title I, EUR 27 678 in Title II and EUR 267 719 in Title III and will be paid back to the European Commission in 2026.

The overall payment execution rate increased by 4.62%, compared to 2024 and reached 79.27% of the total 2025 budget.

The payment execution of staff expenses in Title I increased by 0.3% and reached 98.7%. The payment execution for administrative expenses in Title II increased by 6.5% compared to 2024 and reached 82.9%. The payment execution for operational expenses in Title III reached 51.8% and increased by 4.8% compared with 2024.

Below is an overview comparing 2025 with 2024 (current year C1 credits % committed and % paid):

Title description	Commitments %			Payments %		
	2025	2024	Difference	2025	2024	Difference
Title I. Staff expenses	99.64%	99.62%	+0.02%	98.71%	98.44%	+0.27%
Title II. Administrative expenses	99.74%	99.31%	+0.43%	82.91%	76.42%	+6.49%
Title III. Operational expenses	99.24%	98.54%	+0.7%	51.80%	47.02%	+4.78%
Total Titles I + II + III	99.50%	99.14%	+0.36%	79.27%	74.65%	+4.62%

The total number of processed commitments and payments increased further in 2025. A total of 1967 commitments and 8 926 payment requests were initiated, verified, and authorised by the Authorising Officer and the Authorising Officers by Delegation, compared to 1 836 commitments and 8 535 payments in 2024.

At year-end, ECDC carried forward EUR 18.9 million to 2026, which is equivalent to 20.2% of the total budget. The carry-forward of 2025 decreased by 4.3% compared with the previous year (24.5%).

In 2025, the Centre continued to implement the contribution agreements in force. Their implementation is shown in the table below under R0 – External Assigned Revenue.

An overview of the budget implementation on commitments and payments by fund source is shown below.

Fund source	Commitment/ payment appropriations 2025	Executed commitment 2025	% committ ed	Executed payment in 2025	% paid	Carried over to 2026	Budget to be returned to EC
C1–Current year appropriations	93 312 000	92 844 443.38	99.50%	73 970 257.43	79.27%	<u>18 874 185.95</u>	467 556.62
C4–Internal assigned revenue appropriations	93 429.91	33 333.34	35.68%	0	0%	93 429.91	0
C5–Internal assigned revenue appropriations (carried over)	42 992.15	42 992.15	100%	42 992.15	100%	0	0
C8–Carry forward of 2024 appropriations	23 082 900.25	22 263 023.50	96.45%	22 263 023.50	96.45%	0	819 876.75
R0–External assigned revenue Reinforcement of EVIP through EU4Health	483 451.94	380 584.19	78.72%	380 584.19	78.72%	0	102 867.75
R0–External assigned revenue DG NEAR IPA Grant 6	363 648.64	331 148.81	91.06%	331 148.81	91.06%	0	32 499.83
R0–External assigned revenue EU Initiative on Health Security	3 044 566.69	2 623 752.72	86.18%	2 209 738.70	72.58%	834 827.99	0
R0–External assigned revenue ECDC for Africa CDC	5 774 190.31	3 428 770.50	59.38%	2 130 568.82	36.90%	3 643 621.49	0
R0–Improving and strengthening the EU Early Warning and Response System and National Alert and Information System (EWRS)	6 760 164.55	1 335 512.80	19.76%	1 057 269.32	15.64%	5 702 895.23	0
R0–Health Resilience in the Eastern Partnership (HREP)	1 900 000.00	439 022.06	23.11%	277 841.34	14.62%	1,622,158.66	0

During the year, to improve the efficiency of the funds allocated to ECDC, the Director exercised her right to amend the budget within the limitations of Article 26.1 of ECDC's Financial Regulation. Budget transfers between different budget lines within the same Title have been executed, as well as budget transfers between the Titles.

An overview of the impact of the budget transfers and MB amendments in fund source 'C1-current year appropriations' is provided below.

Budget 2025 – fund source C1 current year appropriations	Initial budget	Request additional funding - MB amendments	Director–budget transfers	Final budget
Title 1 – Staff-related expenditure	44 869 000	700 000	2 070 619	47 639 619
Title 2 – Administrative expenditure	10 150 000	0	415 978	10 565 978
Title 3 – Operations	37 593 000	0	(2 486 597)	35 106 403
Total budget	92 612 000	700 000	0	93 312 000

During 2025, the following contracts were concluded following a procurement procedure:

- 6 open calls concluded for a total value of EUR 48,660,000.00
- 6 middle value negotiated procedures concluded with a total value of EUR 769,850.00
- 3 low value negotiated procedures concluded with a total value of EUR 170,000.00.
- 8 Negotiated procedures without prior publication of a contract notice concluded for a total value of EUR 43,429,000.00
- 3 Negotiated procedures / Very low value <15.000€ with a total value of EUR 88,388.84.
- 8 Joint Inter-Institutional procedures, including 3, with ECDC as Leading Contracting Authority

In November 2026, starting with the anticipated budget of 2027, the Centre will change from the current EC financial system (ABAC) to the EC's next-generation corporate financial system called SUMMA. The new financial system SUMMA aims to modernise, harmonise and standardise the EU's financial business processes.

6. Budget execution – details

Budget execution/fund source C1–current year appropriations

Budget line position	Budget line description	Commitment appropriation transaction amount	Executed commitment amount	% committed	Payment appropriation transaction amount	Executed payment amount	% paid	RAL ⁷	Budget to be returned to EC
A-1100	Basic salaries	20 350 647	20 350 646.24	100%	20 350 647	20 350 646.24	100%	0	0.76
A-1101	Family allowances	2 667 484	2 667 483.01	100%	2 667 484	2 667 483.01	100%	0	0.99
A-1102	Expatriation allowances	2 797 714	2 797 713.44	100%	2 797 714	2 797 713.44	100%	0	0.56
	Total Article 110	25 815 845	25 815 842.69	100%	25 815 845	25 815 842.69	100%	0	2.31
A-1111	Contract Agents–basic salaries	7 080 000	7 074 003.51	99.92%	7 080 000	7 074 003.51	99.92%	0	5 996.49
A-1112	Contract Agents–allowances	1 992 000	1 990 627.15	99.93%	1 992 000	1 990 627.15	99.93%	0	1 372.85
	Total Article 111	9 072 000	9 064 630.66	99.92%	9 072 000	9 064 630.66	99.92%	0	7 369.34
A-1140	Birth and death grants	2 181.41	2 181.41	100%	2 181.41	2 181.41	100%	0	0
A-1141	Travel expenses from place of employment to place of origin	874 542.81	874 542.81	100%	874 542.81	874 542.81	100%	0	0
A-1142	Overtime	108 608.90	108 608.90	100%	108 608.90	108 608.90	100%	0	0
A-1149	Learning and Development	457 244	434 168.51	94.95%	457 244	312 126.62	68.26%	122 041.89	23 075.49
	Total Article 114	1 442 577.12	1 419 501.63	98.40%	1 442 577.12	1 297 459.74	89.94%	122 041.89	23 075.49
A-1170	Freelance and joint interpreting and conference service interpreters	66 000	66 000	100%	66 000	40 625	61.55%	25 375	0
A-1173	Translations	20 000	11 201	56.01%	20 000	11 201	56.01%	0	8 799
A-1174	Payment for administrative assistance from Community institutions	336 500	336 500	100%	336 500	332 391.96	98.78%	4 108.04	0
A-1175	Interim services	1 985 000	1 957 421.22	98.61%	1 985 000	1 787 124.86	90.03%	170 296.36	27 578.78
	Total Article 117	2 407 500	2 371 122.22	98.49%	2 407 500	2 171 342.82	90.19%	199 779.40	36 377.78
A-1180	Miscellaneous expenditure on recruitment	30 000	24 850.01	82.83%	30 000	17 289.69	57.63%	7 560.32	5 149.99
A-1181	Travel expenses	18 792.11	18 792.11	100%	18 792.11	18 792.11	100%	0	0
A-1182	Installation, resettlement and transfer allowances	83 661.46	83 661.46	100%	83 661.46	83 661.46	100%	0	0
A-1183	Removal Expenses	25 900	25 900	100%	25 900	24 009.45	92.70%	1 890.55	0

⁷Reste à liquider: either to be paid or de-committed in 2026

Budget line position	Budget line description	Commitment appropriation transaction amount	Executed commitment amount	% committed	Payment appropriation transaction amount	Executed payment amount	% paid	RAL ⁷	Budget to be returned to EC
A-1184	Temporary daily subsistence allowance	78 117.42	78 117.42	100%	78 117.42	78 117.42	100%	0	0
	Total Article 118	236 470.99	231 321	97.82%	236 470.99	221 870.13	93.83%	9 450.87	5 149.99
A-1190	Weightings applied to remunerations	5 647 000	5 644 869.81	99.96%	5 647 000	5 644 869.81	99.96%	0	2 130.19
	Total Article 119	5 647 000	5 644 869.81	99.96%	5 647 000	5 644 869.81	99.96%	0	2 130.19
	Total Chapter 11	44 621 393.11	44 547 288.01	99.83%	44 621 393.11	44 216 015.85	99.09%	331 272.16	74 105.10
A-1300	Mission expenses, travel expenses and incidental expenditure	886 474	813 661.90	91.79%	886 474	770 369.99	86.90%	43 291.91	72 812.10
	Total Article 130	886 474	813 661.90	91.79%	886 474	770 369.99	86.90%	43 291.91	72 812.10
	Total Chapter 13	886 474	813 661.90	91.79%	886 474	770 369.99	86.90%	43 291.91	72 812.10
A-1410	Medical Service	331 976	315 832.30	95.14%	331 976	302 653.30	91.17%	13 179	16 143.70
	Total Article 141	331 976	315 832.30	95.14%	331 976	302 653.30	91.17%	13 179	16 143.70
	Total Chapter 14	331 976	315 832.30	95.14%	331 976	302 653.30	91.17%	13 179	16 143.70
A-1520	Staff Exchanges	385 958	385 957.80	100%	385 958	385 696.09	99.93%	261.71	0.20
	Total Article 152	385 958	385 957.80	100%	385 958	385 696.09	99.93%	261.71	0.20
	Total Chapter 15	385 958	385 957.80	100%	385 958	385 696.09	99.93%	261.71	0.20
A-1700	Entertainment and representation expenses	20 718	20 411.35	98.52%	20 718	9 582.41	46.25%	10 828.94	306.65
	Total Article 170	20 718	20 411.35	98.52%	20 718	9 582.41	46.25%	10 828.94	306.65
	Total Chapter 17	20 718	20 411.35	98.52%	20 718	9 582.41	46.25%	10 828.94	306.65
A-1801	Social contact between staff	72 100	67 716.28	93.92%	72 100	23 089.05	32.02%	44 627.23	4 383.72
A-1802	Sickness Insurance	972 000	970 282.65	99.82%	972 000	970 282.65	99.82%	0	1 717.35
A-1803	Accident and occupational diseases	109 000	108 296.76	99.35%	109 000	108 296.76	99.35%	0	703.24
A-1804	Unemployment for temporary staff	240 000	238 012.29	99.17%	240 000	238 012.29	99.17%	0	1 987.71
	Total Article 180	1 393 100	1 384 307.98	99.37%	1 393 100	1 339 680.75	96.17%	44 627.23	8 792.02
	Total Chapter 18	1 393 100	1 384 307.98	99.37%	1 393 100	1 339 680.75	96.17%	44 627.23	8 792.02
	Total Title 1	47 639 619.11	47 467 459.34	99.64%	47 639 619.11	47 023 998.39	98.71%	443 460.95	172 159.77
A-2000	Rent and related expenditure	2 865 430.36	2 865 430.36	100%	2 865 430.36	2 865 430.36	100%	0	0
A-2001	Insurance	5 938.50	5 938.50	100%	5 938.50	5 938.50	100%	0	0
A-2002	Water, gas and electricity	94 447	94 446.97	100%	94 447	94 446.97	100%	0	0.03
A-2003	Maintenance and cleaning services	499 761.56	499 761.56	100%	499 761.56	455 271.79	91.10%	44 489.77	0
A-2004	Fitting-out	94 568.99	94 562.02	99.99%	94 568.99	31 956.27	33.79%	62 605.75	6.97

Budget line position	Budget line description	Commitment appropriation transaction amount	Executed commitment amount	% committed	Payment appropriation transaction amount	Executed payment amount	% paid	RAL ⁷	Budget to be returned to EC
A-2005	Security and reception services for building	1 238 052.69	1 238 001.47	100%	1 238 052.69	975 371.25	78.78%	262 630.22	51.22
A-2006	Canteen costs	26 986.82	25 986.82	96.29%	26 986.82	23 854.18	88.39%	2 132.64	1 000
A-2009	Other expenditure on buildings	113 896.82	113 806.37	99.92%	113 896.82	52 588.82	46.17%	61 217.55	90.45
	Total Article 200	4 939 082.74	4 937 934.07	99.98%	4 939 082.74	4 504 858.14	91.21%	433 075.93	1 148.67
	Total Chapter 20	4 939 082.74	4 937 934.07	99.98%	4 939 082.74	4 504 858.14	91.21%	433 075.93	1 148.67
A-2110	Hardware purchases for the Centre	350 067	346 745.37	99.05%	350 067	332 852.17	95.08%	13 893.20	3 321.63
A-2111	Software purchases for the Centre	2 282 600	2 282 342.10	99.99%	2 282 600	2 220 113.03	97.26%	62 229.07	257.90
A-2112	Purchase and maintenance of printing and reproduction equipment	17 230	17 113.24	99.32%	17 230	14 051.49	81.55%	3 061.75	116.76
A-2113	Information and Knowledge management	379 310.04	379 262.75	99.99%	379 310.04	297 218.92	78.36%	82 043.83	47.29
A-2114	Support for administrative applications and project fees	154 625	154 625	100%	154 625	154 625	100%	0	0
A-2115	Developments of administrative and management applications and systems and general DTS administration	1 375 203.82	1 375 203.82	100%	1 375 203.82	825 533.36	60.03%	549 670.46	0
	Total Article 211	4 559 035.86	4 555 292.28	99.92%	4 559 035.86	3 844 393.97	84.32%	710 898.31	3 743.58
	Total Chapter 21	4 559 035.86	4 555 292.28	99.92%	4 559 035.86	3 844 393.97	84.32%	710 898.31	3 743.58
A-2200	Technical equipment and AV installations	141 168.51	141 167.60	100%	141 168.51	29 837.31	21.14%	111 330.29	0.91
A-2201	Furniture	8 241.39	8 241.39	100%	8 241.39	1 487.97	18.05%	6 753.42	0
A-2202	Purchase and maintenance of vehicles	3 799.42	3 799.42	100%	3 799.42	3 726.45	98.08%	72.97	0
	Total Article 220	153 209.32	153 208.41	100%	153 209.32	35 051.73	22.88%	118 156.68	0.91
	Total Chapter 22	153 209.32	153 208.41	100%	153 209.32	35 051.73	22.88%	118 156.68	0.91
A-2300	Stationery and office supplies	140 796.34	140 792.29	100%	140 796.34	50 679.09	35.99%	90 113.20	4.05
A-2301	Financial and other charges, exchange losses	10 000	10 000	100%	10 000	6 315.57	63.16%	3 684.43	0
A-2302	Library expenses, purchase of books and info subscriptions	28 000	27 287.39	97.45%	28 000	22 589.99	80.68%	4 697.40	712.61
A-2306	Miscellaneous insurance	10 050	9 266.74	92.21%	10 050	7 418.74	73.82%	1 848	783.26
A-2307	Legal expenses	45 000	31 535	70.08%	45 000	7 035	15.63%	24 500	13 465
A-2309	Other operating expenditure	72 023.14	71 947.64	99.90%	72 023.14	30 003.04	41.66%	41 944.60	75.50
	Total Article 230	305 869.48	290 829.06	95.08%	305 869.48	124 041.43	40.55%	166 787.63	15 040.42
	Total Chapter 23	305 869.48	290 829.06	95.08%	305 869.48	124 041.43	40.55%	166 787.63	15 040.42
A-2400	Postal and delivery charges	18 237	16 703.85	91.59%	18 237	15 565.31	85.35%	1 138.54	1 533.15

Budget line position	Budget line description	Commitment appropriation transaction amount	Executed commitment amount	% committed	Payment appropriation transaction amount	Executed payment amount	% paid	RAL ⁷	Budget to be returned to EC
	Total Article 240	18 237	16 703.85	91.59%	18 237	15 565.31	85.35%	1 138.54	1 533.15
A-2410	Telecommunication and Internet charges	80 052.80	78 843.80	98.49%	80 052.80	12 967.16	16.20%	65 876.64	1 209
	Total Article 241	80 052.80	78 843.80	98.49%	80 052.80	12 967.16	16.20%	65 876.64	1 209
	Total Chapter 24	98 289.80	95 547.65	97.21%	98 289.80	28 532.47	29.03%	67 015.18	2 742.15
A-2500	Governance and administrative meetings	355 000	349 999.07	98.59%	355 000	209 899.42	59.13%	140 099.65	5 000.93
A-2501	Strategic management, Consulting, Evaluation and Audit	155 491	155 489.50	100%	155 491	13 980	8.99%	141 509.50	1.50
	Total Article 250	510 491	505 488.57	99.02%	510 491	223 879.42	43.86%	281 609.15	5 002.43
	Total Chapter 25	510 491	505 488.57	99.02%	510 491	223 879.42	43.86%	281 609.15	5 002.43
Total Title 2		10 565 978.20	10 538 300.04	99.74%	10 565 978.20	8 760 757.16	82.91%	1 777 542.88	27 678.16
B3-000	Integrated Surveillance, including Epidemic intelligence and Microbiology	3 905 004.35	3 898 232.36	99.83%	3 905 004.35	1 697 144.12	43.46%	2 201 088.24	6 771.99
B3-001	Preparedness and Response	1 527 016.17	1 513 736.42	99.13%	1 527 016.17	969 309.59	63.48%	544 426.83	13 279.75
B3-002	Scientific Processes and Methods)	1 667 450	1 659 772.95	99.54%	1 667 450	686 628.60	41.18%	973 144.35	7 677.05
B3-003	Public Health Training	3 869 438.37	3 812 522.54	98.53%	3 869 438.37	2 334 782.63	60.34%	1 477 739.91	56 915.83
B3-004	External communication	759 325	754 474.62	99.36%	759 325	139 007.04	18.31%	615 467.58	4 850.38
B3-005	Digital Transformation	9 982 197.20	9 957 998.16	99.76%	9 982 197.20	6 729 234.69	67.41%	3 228 763.47	24 199.04
B3-006	Information and Knowledge Management	608 802	593 340.24	97.46%	608 802	573 916.24	94.27%	19 424	15 461.76
B3-007	Air-Borne, Blood-Borne and Sexually Transmitted Infections	9 606 121	9 532 441.20	99.23%	9 606 121	3 960 505.58	41.23%	5 571 935.62	73 679.80
B3-008	One Health related diseases	3 102 255.60	3 038 318.10	97.94%	3 102 255.60	1 023 087.31	32.98%	2 015 230.79	63 937.50
B3-009	EU and external cooperation	78 793	77 847.41	98.80%	78 793	71 886.08	91.23%	5 961.33	945.59
	Total Chapter 30	35 106 402.69	34 838 684	99.24%	35 106 402.69	18 185 501.88	51.80%	16 653 182.12	267 718.69
Total Title 3		35 106 402.69	34 838 684	99.24%	35 106 402.69	18 185 501.88	51.80%	16 653 182.12	267 718.69
Grand total		93 312 000	92 844 443.38	99.50%	93 312 000	73 970 257.43	79.27%	18 874 185.95	467 556.62

Budget execution/fund source C4—current year appropriations

Budget line position	Budget line description	Commitment appropriation transaction amount	Executed commitment amount	% committed	Payment appropriation transaction amount	Executed payment amount	% paid	RAL
A-2202	Purchase and maintenance of vehicles	15 879.62	15 579.34	98.11%	15 879.62	0	0%	15 879.62
Total Title 2		15 879.62	15 579.34	98.11%	15 879.62	0	0%	15 879.62
B3-003	Public Health Training	59 796.29	0	0%	59 796.29	0	0%	59 796.29
B3-005	Digital Transformation	17 754	17 754	100%	17 754	0	0%	17 754
Total Title 3		77 550.29	17 754	22.89%	77 550.29	0	0%	77 550.29
Grand total		93 429.91	33 333.34	35.68%	93 429.91	0	0%	93 429.91

Budget execution/fund source C5—current year appropriations

Budget line position	Budget line description	Commitment appropriation transaction amount	Executed commitment amount	% committed	Payment appropriation transaction amount	Executed payment amount	% paid	RAL
B3-003	Public Health Training	42 992.15	42 992.15	100%	42 992.15	42 992.15	100%	42 992.15
Total Title 3		42 992.15	42 992.15	100%	42 992.15	42 992.15	100%	42 992.15
Grand total		42 992.15	42 992.15	100%	42 992.15	42 992.15	100%	42 992.15

Budget execution/fund source C8—current year appropriations

Budget line position	Budget line description	Commitment appropriation transaction amount	Executed commitment amount	% committed	Payment appropriation transaction amount	Executed payment amount	% paid	Budget to be returned to EC
A-1149	Learning and Development	170 774.02	143 637.65	84.11%	170 774.02	143 637.65	84.11%	27 136.37
	Total Article 114	170 774.02	143 637.65	84.11%	170 774.02	143 637.65	84.11%	27 136.37
A-1170	Freelance and joint interpreting and conference service interpreters	22 113	21 060	95.24%	22 113	21 060	95.24%	1 053
A-1174	Payment for Administrative Assistance	25 000	8 053.19	32.21%	25 000	8 053.19	32.21%	16 946.81
A-1175	Interim services	172 000	158 232	92%	172 000	158 232	92%	13 768
	Total Article 117	219 113	187 345.19	85.50%	219 113	187 345.19	85.50%	31 767.81
A-1180	Miscellaneous expenditure on recruitment	3 341.42	594.43	17.79%	3 341.42	594.43	17.79%	2 746.99
A-1183	Removal expenses	13 463.60	13 463.60	100%	13 463.60	13 463.60	100%	0
	Total Article 118	16 805.02	14 058.03	83.65%	16 805.02	14 058.03	83.65%	2 746.99
	Total Chapter 11	406 692.04	345 040.87	84.84%	406 692.04	345 040.87	84.84%	61 651.17
A-1300	Mission expenses, travel expenses and incidental expenditure	54 831.06	37 851.68	69.03%	54 831.06	37 851.68	69.03%	16 979.38
	Total Article 130	54 831.06	37 851.68	69.03%	54 831.06	37 851.68	69.03%	16 979.38
	Total Chapter 13	54 831.06	37 851.68	69.03%	54 831.06	37 851.68	69.03%	16 979.38
A-1410	Medical service	15 777	13 689	86.77%	15 777	13 689	86.77%	2 088
	Total Article 141	15 777	13 689	86.77%	15 777	13 689	86.77%	2 088
	Total Chapter 14	15 777	13 689	86.77%	15 777	13 689	86.77%	2 088
A-1700	Entertainment and representation expenses	2 250	2 250	100%	2 250	2 250	100%	0
	Total Article 170	2 250	2 250	100%	2 250	2 250	100%	0
	Total Chapter 17	2 250	2 250	100%	2 250	2 250	100%	0
A-1801	Social contact between staff	44 997.86	44 997.29	100%	44 997.86	44 997.29	100%	0.57
	Total Article 180	44 997.86	44 997.29	100%	44 997.86	44 997.29	100%	0.57
	Total Chapter 18	44 997.86	44 997.29	100%	44 997.86	44 997.29	100%	0.57
	Total Title I	524 547.96	443 828.84	84.61%	524 547.96	443 828.84	84.61%	80 719.12
A-2003	Maintenance cleaning	50 750.96	50 649.73	99.80%	50 750.96	50 649.73	99.80%	101.23
A-2004	Fitting-out	26 264.75	26 264.75	100%	26 264.75	26 264.75	100%	0
A-2005	Security of building	136 708.80	136 349.70	99.74%	136 708.80	136 349.70	99.74%	359.10

Budget line position	Budget line description	Commitment appropriation transaction amount	Executed commitment amount	% committed	Payment appropriation transaction amount	Executed payment amount	% paid	Budget to be returned to EC
A-2006	Restauration and canteen costs	2 261.78	2 261.78	100%	2 261.78	2 261.78	100%	0
A-2009	Other expenditure on buildings	155 847	155 630.74	99.86%	155 847	155 630.74	99.86%	216.26
	Total Article 200	371 833.29	371 156.70	99.82%	371 833.29	371 156.70	99.82%	676.59
	Total Chapter 20	371 833.29	371 156.70	99.82%	371 833.29	371 156.70	99.82%	676.59
A-2110	Hardware purchases for the Centre	159 513.46	159 513.46	100%	159 513.46	159 513.46	100%	0
A-2111	Software purchases for the Centre	310 630.21	310 540.21	99.97%	310 630.21	310 540.21	99.97%	90
A-2112	Purchase and maintenance of printing and reproduction equipment	1 719.99	1 719.99	100%	1 719.99	1 719.99	100%	0
A-2113	Information and Knowledge management	111 397	111 397	100%	111 397	111 397	100%	0
A-2114	Support for administrative applications and project fees	200 000	200 000	100%	200 000	200 000	100%	0
A-2115	Developments of administrative and management applications and systems and general DTS administration	583 138.45	577 938.53	99.11%	583 138.45	577 938.53	99.11%	5 199.92
	Total Article 211	1 366 399.11	1 361 109.19	99.61%	1 366 399.11	1 361 109.19	99.61%	5 289.92
	Total Chapter 21	1 366 399.11	1 361 109.19	99.61%	1 366 399.11	1 361 109.19	99.61%	5 289.92
A-2200	Technical equipment and AV installations	111 415.37	111 020.11	99.65%	111 415.37	111 020.11	99.65%	395.26
A-2201	Furniture	1 146.03	1 145.99	100%	1 146.03	1 145.99	100%	0.04
A-2202	Purchase and maintenance of vehicles	599.68	141.88	23.66%	599.68	141.88	23.66%	457.80
	Total Article 220	113 161.08	112 307.98	99.25%	113 161.08	112 307.98	99.25%	853.10
	Total Chapter 22	113 161.08	112 307.98	99.25%	113 161.08	112 307.98	99.25%	853.10
A-2300	Stationery and office supplies	26 730.80	26 730.80	100%	26 730.80	26 730.80	100%	0
A-2301	Financial and other charges, exchange losses	841.91	841.91	100%	841.91	841.91	100%	0
A-2302	Library expenses, purchase of books and info subscriptions	3 125.09	2 289.03	73.25%	3 125.09	2 289.03	73.25%	836.06
A-2306	Miscellaneous insurance	1 820.45	1 068.23	58.68%	1 820.45	1 068.23	58.68%	752.22
A-2307	Legal expenses	37 250	29 750	79.87%	37 250	29 750	79.87%	7 500
A-2309	Other operating expenditure	6 795.78	6 795.78	100%	6 795.78	6 795.78	100%	0
	Total Article 230	76 564.03	67 475.75	88.13%	76 564.03	67 475.75	88.13%	9 088.28
	Total Chapter 23	76 564.03	67 475.75	88.13%	76 564.03	67 475.75	88.13%	9 088.28
A-2400	Postal and delivery charges	368.74	368.74	100%	368.74	368.74	100%	0
	Total Article 240	368.74	368.74	100%	368.74	368.74	100%	0

Budget line position	Budget line description	Commitment appropriation transaction amount	Executed commitment amount	% committed	Payment appropriation transaction amount	Executed payment amount	% paid	Budget to be returned to EC
A-2410	Telecommunication and Internet charges	59 184.02	52 660.35	88.98%	59 184.02	52 660.35	88.98%	6 523.67
	Total Article 241	59 184.02	52 660.35	88.98%	59 184.02	52 660.35	88.98%	6 523.67
	Total Chapter 24	59 552.76	53 029.09	89.05%	59 552.76	53 029.09	89.05%	6 523.67
A-2500	Governance and administrative meetings	41 102.79	21 689.91	52.77%	41 102.79	21 689.91	52.77%	19 412.88
A-2501	Evaluation and strategic management consulting	381 918.50	381 918.50	100%	381 918.50	381 918.50	100%	0
	Total Article 250	423 021.29	403 608.41	95.41%	423 021.29	403 608.41	95.41%	19 412.88
	Total Chapter 25	423 021.29	403 608.41	95.41%	423 021.29	403 608.41	95.41%	19 412.88
	Total Title 2	2 410 531.56	2 368 687.12	98.26%	2 410 531.56	2 368 687.12	98.26%	41 844.44
B3-000	Integrated Surveillance, including Epidemic intelligence and Microbiology	2 933 471.78	2 851 314.44	97.20%	2 933 471.78	2 851 314.44	97.20%	82 157.34
B3-001	Preparedness and Response	570 215.62	498 148	87.36%	570 215.62	498 148	87.36%	72 067.62
B3-002	Scientific Processes and Methods)	1 275 258.68	1 232 292.02	96.63%	1 275 258.68	1 232 292.02	96.63%	42 966.66
B3-003	Public Health Training	1 760 820.43	1 628 371.43	92.48%	1 760 820.43	1 628 371.43	92.48%	132 449
B3-004	External communication	1 131 913.96	1 098 929.16	97.09%	1 131 913.96	1 098 929.16	97.09%	32 984.80
B3-005	Digital Transformation	3 614 151.57	3 506 037.89	97.01%	3 614 151.57	3 506 037.89	97.01%	108 113.68
B3-006	Information and Knowledge Management	128 428.94	124 427.44	96.88%	128 428.94	124 427.44	96.88%	4 001.50
B3-007	Air-Borne, Blood-Borne and Sexually Transmitted Infections	6 411 175.95	6 343 219.24	98.94%	6 411 175.95	6 343 219.24	98.94%	67 956.71
B3-008	One Health related diseases	2 300 284.85	2 156 460.03	93.75%	2 300 284.85	2 156 460.03	93.75%	143 824.82
B3-009	EU and external cooperation	22 098.95	11 307.89	51.17%	22 098.95	11 307.89	51.17%	10 791.06
	Total Chapter 30	20 147 820.73	19 450 507.54	96.54%	20 147 820.73	19 450 507.54	96.54%	697 313.19
	Total Title 3	20 147 820.73	19 450 507.54	96.54%	20 147 820.73	19 450 507.54	96.54%	697 313.19
	Grand total	23 082 900.25	22 263 023.50	96.45%	23 082 900.25	22 263 023.50	96.45%	819 876.75

Budget execution/fund source R0—external assigned revenue - EVIP EU4HEALTH

Budget line position	Budget line description	Commitment appropriation transaction amount	Executed commitment amount	% committed	Payment appropriation transaction amount	Executed payment amount	% paid	Budget to be returned to EC
A-1111	Contract agents	69 778.26	29 395.56	42.13%	69 778.26	29 395.56	42.13%	40 382.70
A-1149	Learning and Development	4 000	0	0%	4 000	0	0%	4 000
A-1175	Interim services	12 096	0	0%	12 096	0	0%	12 096
A-1180	Miscellaneous expenditure on recruitment	2 010	0	0%	2 010	0	0%	2 010
A-1410	Medical service	1 988	0	0%	1 988	0	0%	1 988
Total Title 1		89 872.26	29 395.56	32.71%	89 872.26	29 395.56	32.71%	60 476.70
B3-023	EVIP – EU4HEALTH	393 579.68	351 188.63	89.23%	393 579.68	351 188.63	89.23%	42 391.05
Total Title 3		393 579.68	351 188.63	89.23%	393 579.68	351 188.63	89.23%	42 391.05
Grand total		483 451.94	380 584.19	78.72%	483 451.94	380 584.19	78.72%	102 867.75

Budget execution/fund source R0—external assigned revenue - IPA VI One Health

Budget line position	Budget line description	Commitment appropriation transaction amount	Executed commitment amount	% committed	Payment appropriation transaction amount	Executed payment amount	% paid	Budget to be returned to EC
A-1111	Contract agents	25 000	23 880.43	95.52%	25 000	23 880.43	95.52%	1 119.57
A-1141	Travel expenses from place of employment to place of origin	550	526.18	95.67%	550	526.18	95.67%	23.82
A-1149	Learning and Development	1 450	1 183.31	81.61%	1 450	1 183.31	81.61%	266.69
A-1410	Medical service	994	994	100%	994	994	100%	0
Total Title 1		27 994	26 583.92	94.96%	27 994	26 583.92	94.96%	1 410.08
B3-020	IPA GRANT – One Health	335 654.64	304 564.89	90.74%	335 654.64	304 564.89	90.74%	31 089.75
Total Title 3		335 654.64	304 564.89	90.74%	335 654.64	304 564.89	90.74%	31 089.75
Grand total		363 648.64	331 148.81	91.06%	363 648.64	331 148.81	91.06%	32 499.83

Budget execution/fund source R0—external assigned revenue - ENI Health Security (HSI)

Budget line position	Budget line description	Commitment appropriation transaction amount	Executed commitment amount	% committed	Payment appropriation transaction amount	Executed payment amount	% paid	Budget to be implemented in 2026
A-1111	Contract agents	591 879.20	536 070.38	90.57%	591 879.20	536 070.38	90.57%	55 808.82
A-1141	Travel expenses from place of employment to place of origin	15 000	5 416.17	36.11%	15 000	5 416.17	36.11%	9 583.83
A-1149	Learning and Development	8 055.36	5 960.80	74%	8 055.36	5 435.80	67.48%	2 619.56
A-1175	Interim services	453 846.20	422 694.13	93.14%	453 846.20	358 567.76	79.01%	95 278.44
A-1410	Medical service	6 958	5 964	85.71%	6 958	5 964	85.71%	994
Total Title 1		1 075 738.76	976 105.48	90.74%	1 075 738.76	911 454.11	84.73%	164 284.65
B3-021	EU Initiative on Health Security	1 968 827.93	1 647 647.24	83.69%	1 968 827.93	1 298 284.59	65.94%	670 543.34
Total Title 3		1 968 827.93	1 647 647.24	83.69%	1 968 827.93	1 298 284.59	65.94%	670 543.34
Grand total		3 044 566.69	2 623 752.72	86.18%	3 044 566.69	2 209 738.70	72.58%	834 827.99

Budget execution/fund source R0—external assigned revenue - CDC Africa

Budget line position	Budget line description	Commitment appropriation transaction amount	Executed commitment amount	% committed	Payment appropriation transaction amount	Executed payment amount	% paid	Budget to be implemented in 2026
A-1111	Contract agents	491 240.06	307 416.52	62.58%	491 240.06	307 416.52	62.58%	183 823.54
A-1141	Travel expenses from place of employment to place of origin	18 911.18	16 387.34	86.65%	18 911.18	16 387.34	86.65%	2 523.84
A-1149	Learning and Development	14 157.41	5 267.57	37.21%	14 157.41	5 267.57	37.21%	8 889.84
A-1175	Interim services	530 415.11	435 393.88	82.09%	530 415.11	305 127.37	57.53%	225 287.74
A-1180	Miscellaneous expenditure on recruitment	5 059	0	0%	5 059	0	0%	5 059
A-1183	Removal expenses	48 000.22	0	0%	48 000.22	0	0%	48 000.22
A-1410	Medical service	14 910	2 982	20%	14 910	2 982	20%	11 928
Total Title 1		1 122 692.98	767 447.31	68.36%	1 122 692.98	637 180.80	56.75%	485 512.18
B3-022	EDF CDC Africa	4 651 497.33	2 661 323.19	57.21%	4 651 497.33	1 493 388.02	32.11%	3 158 109.31
Total Title 3		4 651 497.33	2 661 323.19	57.21%	4 651 497.33	1 493 388.02	32.11%	3 158 109.31
Grand total		5 774 190.31	3 428 770.50	59.38%	5 774 190.31	2 130 568.82	36.90%	3 643 621.49

Budget execution/fund source R0—external assigned revenue- EWRS – EU Early Warning and Response System

Budget line position	Budget line description	Commitment appropriation transaction amount	Executed commitment amount	% committed	Payment appropriation transaction amount	Executed payment amount	% paid	Budget to be further implemented
A-1111	Contract agents	3 203 856.54	571 179.05	17.83 %	3 203 856.54	571 179.05	17.83 %	2 632 677.49
A-1149	Learning and Development	63 000	974.23	1.55 %	63 000	974.23	1.55 %	62 025.77
A-1180	Miscellaneous expenditure on recruitment	12 410.27	12 183.08	98.17 %	12 410.27	7 198.12	58 %	5 212.15
A-1183	Removal expenses	18 000	3 679.74	20.44 %	18 000	3 679.74	20.44 %	14 320.26
A-1410	Medical service	25 950	6 958	26.81 %	25 950	0	0 %	25 950
Total Title 1		3 323 216.81	594 974.10	17.90%	3 323 216.81	583 031.14	17.54%	2 740 185.67
B3-005	Digital Transformation	3 436 947.74	740 538.70	21.55 %	3 436 947.74	474 238.18	13.80 %	2 962 709.56
Total Title 3		3 436 947.74	740 538.70	21.55 %	3 436 947.74	474 238.18	13.80 %	2 962 709.56
Grand total		6 760 164.55	1 335 512.80	19.76 %	6 760 164.55	1 057 269.32	15.64 %	5 702 895.23

Budget execution/fund source R0—external assigned revenue-HREP - Health Resilience Eastern Partnership

Budget line position	Budget line description	Commitment appropriation transaction amount	Executed commitment amount	% committed	Payment appropriation transaction amount	Executed payment amount	% paid	Budget to be further implemented
A-1111	Contract agents	825 641	196 827.83	23.84 %	825 641	196 827.83	23.84 %	628 813.17
A-1149	Learning and Development	8 143	500	6.14 %	8 143	0	0 %	8 143
A-1410	Medical service	8 094	1 988	24.56 %	8 094	1 988	24.56 %	6 106
Total Title 1		841 878	199 315.83	23.68%	841 878	198 815.83	23.62%	643 062.17
B3-024	EVIP – EU4HEALTH	1 058 122	239 706.23	22.65 %	1 058 122	79 025.51	7.47 %	979 096.49
Total Title 3		1 058 122	239 706.23	22.65 %	1 058 122	79 025.51	7.47 %	979 096.49
Grand total		1 900 000	439 022.06	23.11 %	1 900 000	277 841.34	14.62 %	1 622 158.66

